

# Living risk-based security at SAP, the solved challenges and the open ones

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September 2015

Security Assessment for Systems, Services, and Infrastructures (SASSI 2015)



# SAP – Helping the world run better!

For More than 40 Years, SAP Has Helped the World Run Better and Improve People's Lives



**For the world**

**74%**

of the world's transaction  
revenue touches an  
SAP system



**For business**

**98%**

SAP customers represent 98%  
of the top 100 most valued  
brands in the world



**For you**

**97%**

Mobile solutions from SAP reach  
97% of the world's mobile  
subscribers via text messaging

# Who am I?

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- ✓ **Joined SAP in 2006**
- ✓ **Holds a Ph.D. in Computer Science from the Université of Claude Bernard Lyon 1**
- ✓ **Is currently co-owner of the SAP Product Standard Security**
- ✓ **Leads the Product Security Risk Identification and Management**
- ✓ ***Earlier:***
  - ✓ Lead SAP Threat Modeling methodology,
  - ✓ Co-defined the secure storage on device used by all SAP mobile applications
  - ✓ Have held the position of governor of the SAP patch day

# We have come a long way ...



*„Security is  
done in the  
technology  
layer („SAP  
Basis“).“*

*SAP  
Product  
Standard  
Security*

*Security  
Response*

*Security  
Code  
Scans*

*„Compliance“  
Governance*

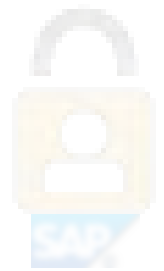
*Security  
Training*

*SAP  
Threat  
Modeling*

*Security  
Risk  
Identification  
&  
Management*

**Awareness ... Needs ... Tools ... Skills ... Accountability ...**

# We have come a long way ...



**Product  
Innovation  
Lifecycle**

Primarily  
compliance driven

**The past**

*SAP  
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*„Compliance“  
Governance*

*Security  
Training*

*SA  
Thn  
Mode*

**Since a  
while & current**

**Idea 2 Market**

SAP Secure Software  
Development  
Lifecycle

Primarily risk  
driven



**Awareness ... Needs ... Tools ... Skills ... Accountability ...**

# SAP Product Innovation Lifecycle **an over-simplified view**

The past



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- If CPST during security validation **finds no violation of agreed security level** then shipment is authorized

**“Winter is coming!...”** (John Snow - Games of Thrones)

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- **SAP’s strategy embarked with speed into Mobile application development**
- **SAP acquired several mid-to-large size companies with divers software portfolio**
- **SAP’s strategy promoted SAP HANA to partners and strengthen partnership offerings**
- **SAP’s strategy embarked with speed into Cloud and recently into Internet of Things offering**

# Wind of change...

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**Very important 3<sup>rd</sup> fact that we considered!**

**Developers are creators not builders!**

# Wind of change...

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- #2: Refine the way security risks are identified and managed
- **#3: Invest in the people: Need to strengthen security experts, up skill and enable all the development teams**
  - Creating a collaboration environment and a network of security experts
  - Creating a reliable channel for disseminating security information
  - Allowing easier access to the huge security knowledge base
  - Identifying security risks, understanding the underlying impact and managing them appropriately
  - Teach methods for building misuse cases and thinking like hackers
  - Teach how to build security test plans
  - ...

**Very important 4<sup>th</sup> fact - external to SAP!**

**Declare compliance to ISO 27034**

# The common denominator: SAP Product Standard Security

## A Requirement Example

Dashboard > Product Standard Security > ... Requirements in Detail

SEC- [Redacted]

Exists since > 10 years

Exists since > 10 years

Exists since > 10 years

**SEC- [Redacted] SAP software shall be free of SQL Injection vulnerabilities.** ← Tells WHAT is required

Category	On Premise	On Demand	On Device	Regulatory	Vulnerability	CVSS Score	CVSS Template	Strategy	Remarks	?
Corporate	X	X	X	No	Yes	0.8 - 7.5	SQL Injection (Read-only) SQL Injection	No	-	← But also WHERE, WHY and HOW

**Description**

SAP software shall ensure that it is not possible to manipulate SQL (or similar, e.g. MDX, EJB-QL) statement generation using direct or indirect user input to get access to functionality and/or data that was not intended in the given scenario.

**Details**

# **SAP Product Standard Security**

**Could no longer serve as a standalone  
planning means**

# Feedback / Design thinking statements

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## **From Developers, Architects and Security Experts**

- Uncover the security threats and create transparency to decision makers
- Improve targeted security test cases / Improve true-positives in Code Scanning
- Up skill the development team and fits to our development

# SAP Threat Modeling and Security Risk Identification & Management

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## SAP Threat Modeling

- is a systematic approach to uncover security threats at design time to reach a secure design
- outcome is targeted for architects, developers and security experts

## Security Risk Identification & Management

- is a method based on SAP Threat Modeling
- outcome is targeted for decision makers, lead architects and security experts

# Analyzing Risks: Security Risk Identification & Management + SAP Threat Modeling Comparison

## Security Risk Identification & Management

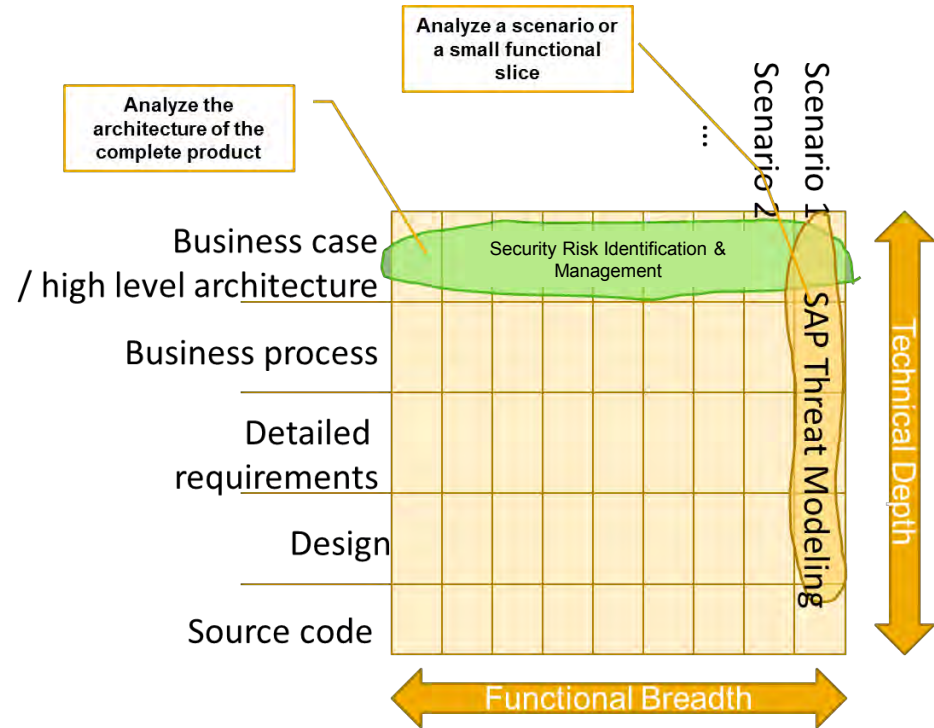
- Focus on complete product / service
- Analyze according to 10 security themes
- Document risk and risk response

=> High-level approach

## SAP Threat Modeling

- Focus on critical scenarios
- Analyze these scenarios in detail
- Document threats, their risk, proposed mitigations and test cases

=> Very detailed, no coverage for huge applications



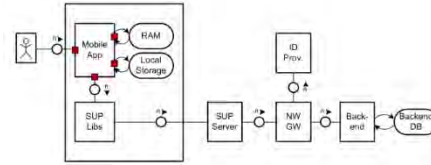


# The common methodology

- Self-contained
- Timeboxed
- As simple as possible
- Clear workshop structure
- Clear outcome and documentation
- Decision and Follow-Up
- Mitigations by the Program

1

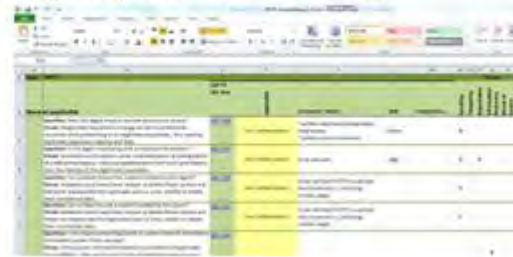
Understand the Architecture



Asset and  
Software centric  
view

2

Analyze potential Threats



Add an Attacker  
centric view

3

Put Threats on the Backlog & reprioritize

# The seven steps of Security Risk Identification & Management

## Risk Identification

1. Get common understanding about the architecture
2. Define the assets to be protected
3. Identify all risks in context of the product

## Risk Analysis

4. Describe the risk incl. impact and mitigation alternatives
5. Rate the risks
6. Write documentation and present the risks to PO
7. Decide on the risks and document decisions

Workshop settings

### **Mandatory:**

Program Lead Architect  
Security Expert

### **Optional:**

Lead Developer(s)  
Product Owner (PO)

# Standardizing the Methods Across SAP

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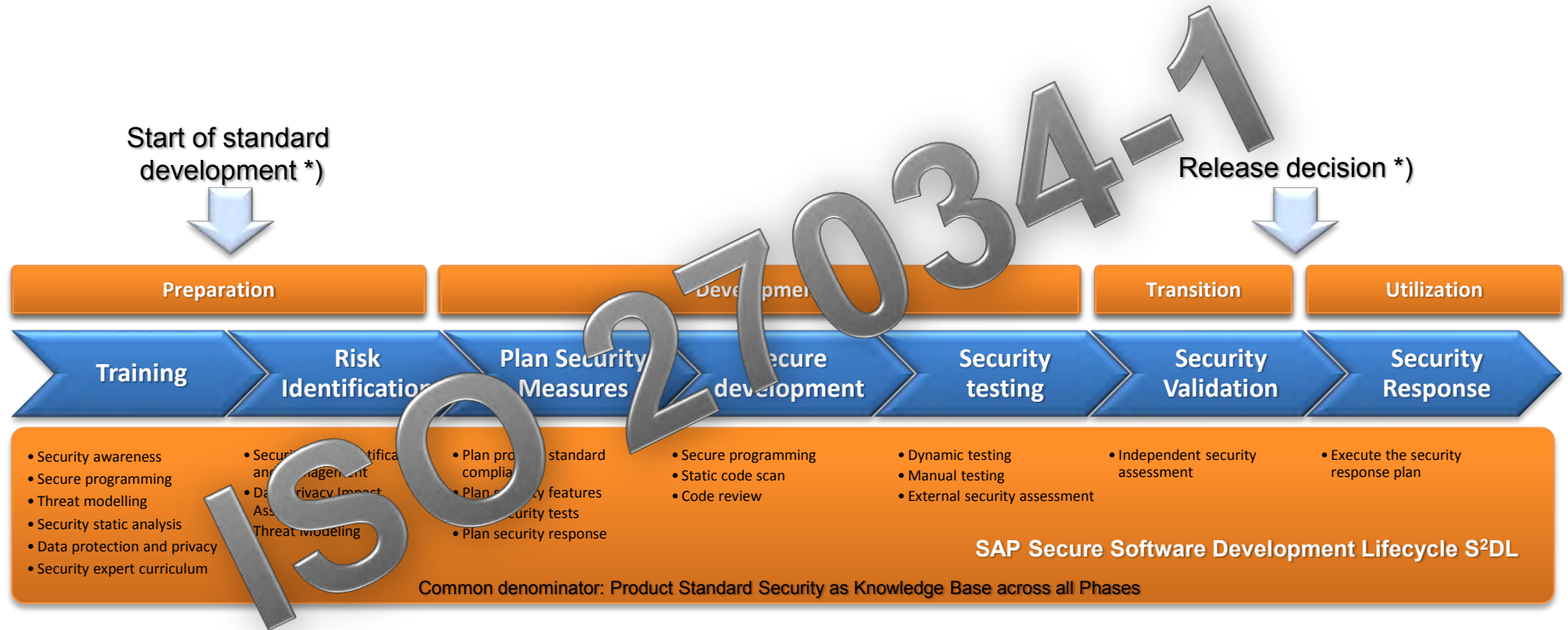
## **For SAP Threat Modeling**

- 3 days class room training (200+ experts trained)
- Experts support projects across their development line
- Results and Decisions are reusable / understandable

## **For Security Risk Identification & Management**

- Blended Learning with a prerequisite to have a certified Threat Modeling expert as a Security Risk Identification & Management lead

# SAP Secure Software Development Lifecycle S²DL



\*) In accordance to new I2M decision points

# Open challenges

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- ✓ Cloud Solutions
  - ✓ Development and the hosting of software are tightly integrated
  - ✓ Even shorter development and release time-frames
- ✓ Security Monitoring plan with SAP Enterprise Threat Detection
  - ✓ Creating “monitoring plan” from SAP Threat Modeling reports
- ✓ Internet of Things
  - ✓ Security Threats are standard, but the capabilities and solutions have a high dependency on devices and scenarios!

# Summary

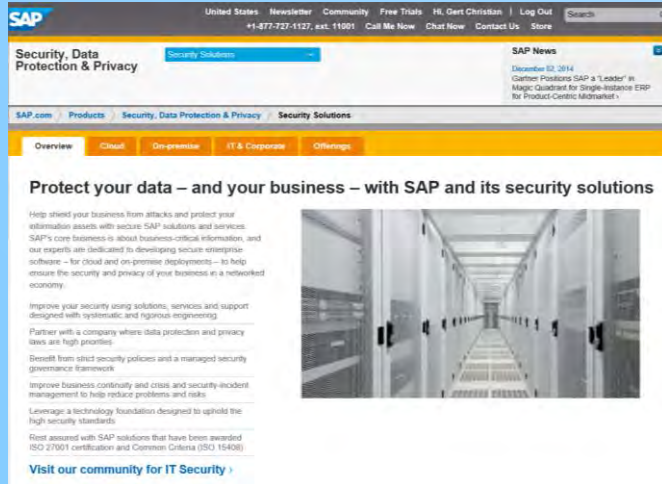
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- ✓ The current SAP **S<sup>2</sup>DL** is a Risk-Based Security process
  - ✓ It helps SAP to scale with secure development to the various use cases
  - ✓ Reaching Risk-Based Security at SAP required a specific organizational infrastructure
- ✓ Security Risk Identification & Management and SAP Threat Modeling are the heart of Risk-Based Security process
  - ✓ Same methodology to identify security risks by different target user groups
  - ✓ Threat Modeling on the architecture for critical use cases
  - ✓ Security Risk Identification & Management for a complete product or solution
- ✓ Suitable risk description and rating focusing on affected assets and potential cost

# Where to Find More Information

## [www.sap.com/security](http://www.sap.com/security)



- Cloud
- On premise
- IT & Corporate
- Offerings

## [www.sap.com/security](http://www.sap.com/security)



# Thank you!

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